



A mentor guides Meru County officials develop an Agricultural Sector Plan and Policy. Photo credit: USAID

## KENYA

### AGILE AND HARMONIZED ASSISTANCE FOR DEVOLVED INSTITUTIONS (AHADI) ACTIVITY

AHADI supports Kenya's devolution agenda by partnering with Kenyan institutions to promote transparent, accountable, effective service delivery and responsive governance systems. The activity works with other stakeholders to address cross-sectoral governance processes and capacity challenges that impact service delivery and effective implementation of devolution.

#### OUR WORK

**Good Governance:** AHADI promotes democratic governance and strengthens local governance capacity and structures in 22 targeted counties. Support under this pillar includes strengthening the ability of counties to develop sound laws and policies, improving performance of key sectors, optimizing revenue generation, and ensuring proper management of public funds (public expenditure management). AHADI also supports the development of curricula and training materials as well as training and mentoring of county officials (executives and legislators).

AHADI works with national ministries and intergovernmental bodies to build sustainable capacity for devolved governance and service delivery. Interventions include strengthening the functional capacity of key intergovernmental institutions and supporting the development of enabling policies, laws, cooperation frameworks and mechanisms that strengthen devolution and cooperation among government actors. AHADI supports areas critical for devolved development as highlighted below.

**Resilience:** For the arid and semi-arid land counties, AHADI's support is directed towards strengthening governance of key economic and development sectors such as livestock, water and sanitation, and natural and agricultural resource management for improved resilience of pastoralist communities.

**Civic engagement and social accountability mechanisms:** AHADI enhances the capacity of government entities and citizens to engage in collaborative and mutually-beneficial relationships that improve accountability and service delivery. AHADI does this by supporting the development of public participation mechanisms and guidelines, increasing citizens' access to information and building the capacity of citizen organizations to engage with county governments.

**Education:** AHADI supports the Ministry of Education to improve the policy and legislative framework for education by facilitating stakeholder engagement in the review of the Special Needs Education Policy and in the development of both the National Curriculum Policy and the Basic Education Curriculum Reforms Framework. In addition, AHADI provides training to school managers (members of county education boards, primary school boards of management and parents' associations) to enhance on-the-job skills and ensure effective participation in school governance.

**Continuous Learning:** AHADI promotes learning by developing innovative governance tools such as the County Capacity Index (a diagnostic that objectively measures county capacity in 10 critical areas) and supporting forums and knowledge sharing mechanisms such as the devolution study groups (opportunities for stakeholders to discuss governance issues). AHADI also supports research and best practice centers, such as the Council of Governors' Maarifa Center, to facilitate development and dissemination of approaches for effective implementation of devolution.

## ACHIEVEMENTS

To date, AHADI has:

- Trained, mentored and provided expert support for on-job-training to over 8,500 county officials and 2,500 national officials.
- Enhanced the skills and capacity of over 13,000 education administrators and government officials, and an additional 22,600 school board officials.
- Embedded resident expertise for six national and intergovernmental institutions including the Council of Governors, Ministry of Devolution and Planning, the Intergovernmental Relations and Technical Committee, and the Senate.
- Supported the development of induction material and facilitated induction training for over 500 elected county officials.
- Fostered development of 29 intergovernmental mechanisms such as the alternative dispute resolution regulations.
- Supported the development of 52 sector specific policies, laws and plans in livestock, water and sanitation, climate change and education sectors for use by county governments.
- Facilitated over 200 civil society organizations to participate in stakeholder forums and provided civic education to over 4,500 individuals.

**BUDGET** \$49.4 million

**DURATION**  
2014 - 2018

### ACTIVITY LOCATIONS:

Bomet, Garissa, Isiolo, Kakamega, Kiambu, Kisii, Lamu, Machakos, Mandera, Marsabit, Meru, Mombasa, Murang'a, Siaya, Tharaka Nithi, Nairobi, Nandi, Nyamira, Trans Nzoia, Turkana, Vihiga and Wajir.

### IMPLEMENTING PARTNER

Center for International Development - The State University of New York (SUNY)

### KEY PARTNERS

Ministry of Devolution and Planning  
Council of Governors  
Parliament  
Intergovernmental Relations Technical Committee  
Kenya Law Reform Commission  
Kenya School of Government  
Center for Parliamentary Studies and Training

### USAID CONTACTS

Sheila Karani, Activity Manager  
+254 20 862 2000  
[skarani@usaid.gov](mailto:skarani@usaid.gov)

### PARTNER CONTACTS

Waceke Wachira, Chief of Party, AHADI  
+254 (0) 722 706 554  
[waceke@ahadi-devolution.org](mailto:waceke@ahadi-devolution.org)

### FOR MORE INFORMATION

Email: [usaidke@usaid.gov](mailto:usaidke@usaid.gov)  
Website: [www.usaid.gov/kenya](http://www.usaid.gov/kenya)